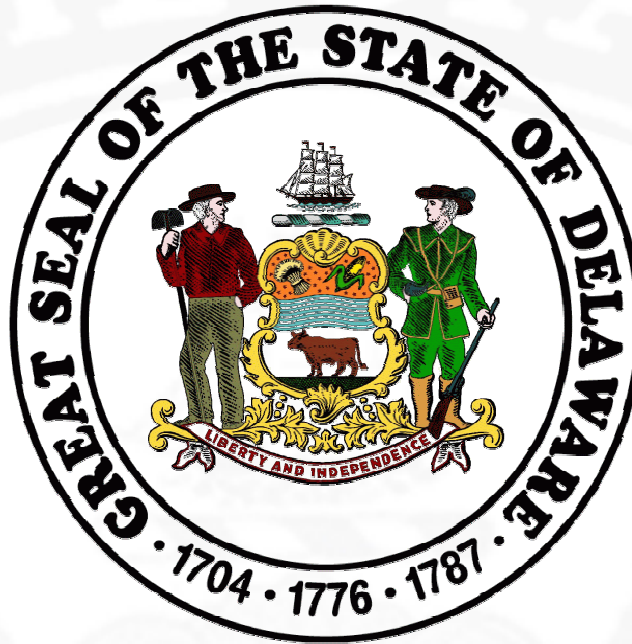


# State of Delaware

## *Office of the Governor*



## Fiscal Year 2011 Operating and Capital Budget Summary

# Principles and Priorities

## Keeping Our Core Commitments



- ✓ Promoting jobs and economic growth.
- ✓ Investing in the classroom.
- ✓ Improving government efficiency.

# Promoting Jobs and Economic Growth

## Putting Delawareans Back to Work



- \$30.4 million for Strategic Fund investments to promote private sector job growth.
- \$14.0 million additional cash revenue to add to \$127.0 million for the Department of Transportation's Capital plan.
- \$23.2 million for Critical Minor Capital Improvement Projects for small investments now to avoid major costs in the future.
- \$9.0 million to Delaware's higher education institutions for campus improvement efforts.



# Investing in the Classroom

## Funding Classroom Needs for Our Students



- ✓ **Funds 90.4 new teacher units for school districts and charter schools statewide - \$6.0 million**
- ✓ **Answers school districts' request for greater flexibility with State funds through the Flexibility Block Grant - \$13.1 million**
- ✓ **Provides salary steps for educators - \$8.0 million**

✓ **Funds Full-day Kindergarten for Christina School District, including 20 new teachers - \$1.8 million**

✓ **Funding for Minor Capital Improvements and to finish referenda projects in Colonial, Appoquinimink, Caesar Rodney, Smyrna, Lake Forest, Milford, Brandywine, Capital and Seaford school districts - \$102.4 million**

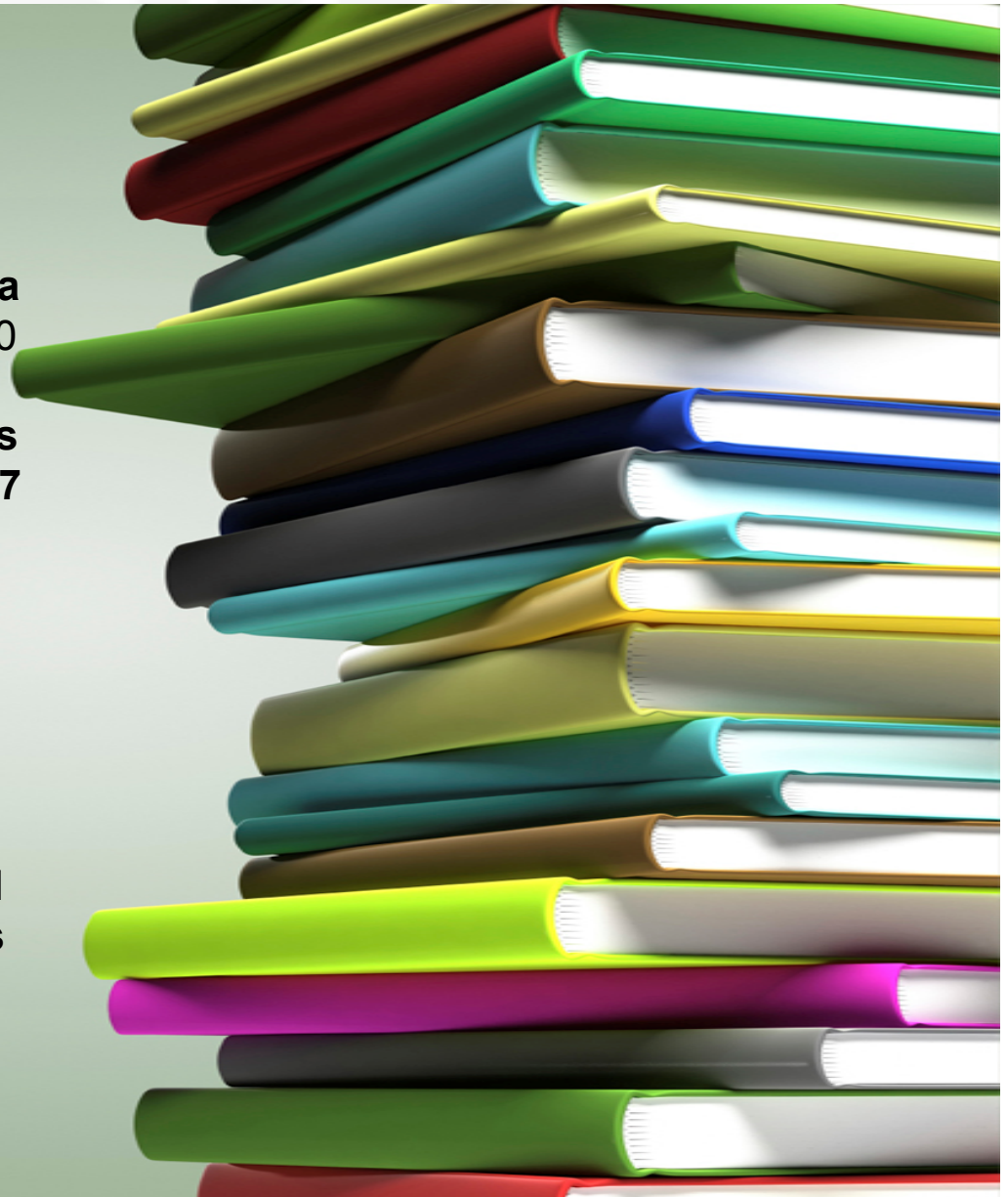


# Investing in the Classroom

## Reducing Non-Classroom Costs



- ✓ **Drives public education administrative efficiencies – saves \$22.3 million**
- ✓ **Consolidates Department of Education branches from four to three, including a complement reduction – saves \$629,000**
- ✓ **Reduces the Department of Education's pupil transportation budget, saving \$3.7 million, by:**
  - maximizing existing bus fleet;
  - limiting the number of new routes; and
  - transferring funding of unique hazards routes to districts.
- ✓ **Establishes a committee to evaluate current pupil transportation routes and develop a path forward to reduce costs and create more efficiencies.**



# Improving Government Efficiency

## Budget Cuts Achieved



- **Achieved \$48.9 million in budget cuts**
  - ✓ Realize full-year savings from FY 2010 statewide position reduction and eliminated an additional 525 positions in state government - \$9.3 million
  - ✓ 10% cut to pass-through programs and instill greater accountability for the programs - \$1.5 million
  - ✓ Maximize in-house resources and services at the Department of Services for Children, Youth and Their Families - \$1.2 million
  - ✓ Reduction in employee recognition expenses - \$191,100
  - ✓ Reduction in state agency printing and advertising expenditures - \$1.4 million
  - ✓ Reduction in general operating expenditures - \$1.7 million
  - ✓ Downsize the number of state-owned vehicles - \$421,400
  - ✓ Cut the State's energy costs by implementing Executive Order 18 - \$2.9 million
  - ✓ Consolidate Information Technology resources statewide - \$1.0 million

# Improving Government Efficiency

## Budget Cuts Achieved



- ✓ Close a portion of the Multipurpose Security Building at Sussex Correctional Institution and move inmates to reduce overtime expenses - \$650,000
- ✓ Move state tax filing systems from paper-based to online - \$110,000
- ✓ Reduce EZPass Customer Service Center hours and automate 24/7 support services - \$483,700
- ✓ Reduce Smyrna Rest Stop staffing hours - \$207,900
- ✓ Reduce gypsy moth survey - \$25,600
- ✓ Reduce supplies and materials funding in Department of Correction to accurately reflect need for resources - \$750,000
- ✓ Reduce funding for Child Care due to reduced demand for service - \$377,100
- ✓ Eliminate new wildlife habitat enhancement program conservation leases - \$28,000
- ✓ Install Automatic Vehicle Locator devices in DeIDOT vehicles to create operational efficiencies - \$150,000

# Improving Government Efficiency

## Budget Cuts Achieved



- ✓ Eliminate 4100 Continuous Feed Printer and co-locate DTI print staff at OMB - \$229,000
- ✓ Eliminate state funding for State Accounting Course through the Department of Finance - \$5,000
- ✓ Eliminate funding for Budget Commission - \$40,000
- ✓ Eliminate funding for School to Work program - \$20,000
- ✓ Eliminate printing of budget books and provide budget information electronically online and on cds - \$10,000
- ✓ Reduce Maritime Exchange subsidy to reflect contribution equitable to surrounding states - \$100,000
- ✓ Implement new lighting control system at DeIDOT to save energy - \$5,000
- ✓ Maximize resources and reduce funds needed to maintain DeIDOT properties - \$50,000
- ✓ Eliminate casual/seasonal funding for inland bays enforcement - \$30,000

# Improving Government Efficiency

## Streamlining State Services and Maximizing Resources



- ✓ Consolidate DNREC from six divisions to three offices.
- ✓ Consolidate Merit Employee Relations Board into Public Employment Relations Board within the Department of State.
- ✓ Co-locate State Procurement Office and Office of Minority and Women Business Enterprise for greater efficiency of services.
- ✓ Consolidate the Commission for Women and the Office of Human Relations within the Department of State.
- ✓ Consolidate Delaware Veterans Memorial Cemetery and Veterans Cemetery Georgetown into Delaware Commission on Veterans Affairs.
- ✓ Consolidate Delaware State Historic Preservation Office and Delaware State Museums into the Office of the Director within the Department of State (Historical and Cultural Affairs).
- ✓ Consolidate Family Support into Community Services within the Division of State Service Centers in the Department of Health and Social Services.
- ✓ Reallocate Victims' Compensation Assistance Program to the Office of the Attorney General from Judicial.
- ✓ Leverage AAA-bond rating to lower bond interest costs - \$16.0 million
- ✓ Renegotiate pharmacy contract for prescription drugs to lower costs and maximize prescription drug rebates. \$5.1 million

# Fiscal Year 2011 Financial Package



**General Fund Operating Budget.....\$3,305,257,100**

**Bond and Capital Improvement Act .....\$389,748,931**

- State Capital Projects.....\$248,758,731
  - » G.O. Bonds.....\$166,900,000
  - » Cash.....\$77,000,000
  - » Reprogramming.....\$4,858,731
- Department of Transportation Capital Projects.....\$140,990,200
  - » Transportation Authorizations.....\$126,990,200
  - » Cash.....\$14,000,000

**Grants-In-Aid .....\$35,242,900**